

GENERAL COMMITTEE MINUTES

Monday 8th April 2024, 6.00 PM (March Meeting)

PRESENT – Niesje Hees, Murray Cowdell, Tony Hennessy, Marnie Irving, Peter Demura, Neil Sargeant, , Debbie Jonker, Brett Heath, Cath Hurley, Phil Hall,

APOLOGIES - Peter Coleman, Peter Gebhardt

PREVIOUS MINUTES

• True and accurate record;

MOVED: Murray Cowdell SECONDED: Tony Hennessy CARRIED

BUSINESS ARISING

It was noted that our new HLM Kevin Wilson had been ill recently, the presentation of the medallion was scheduled for Friday 13th April.

GENERAL MANAGERS REPORT

PH spoke to the written report.

It was agreed to further investigate re-powering the Race Tower as the volunteers have now lowered the priority of the toilet being available. DJ offered she may be able to source the appropriate cable.

The member survey has been completed. NH & Josh to analyse the results.

Preparations for the Forecourt Redevelopment have commenced. Signage being prepared for the closing of the front entrance. Updates to be provide through regular newsletter articles.

TEASURERS REPORT

BH spoke to the written report.

MEMBERSHIP

Accept new members as listed.



| Members to be ratified - March Meeting | | | | | |
|--|---------------|--|--|--|--|
| Graham Flinders | Senior | | | | |
| Ronald Perera | Senior | | | | |
| Pinta Dumaria | Senior | | | | |
| Andy Mullins | Senior | | | | |
| Eamonn Hammer | Senior Family | | | | |
| Kelly Bates | Senior Family | | | | |
| Geoff Dart | Crew Plus | | | | |
| Robert Donald | Crew Plus | | | | |
| David Gill | Gym | | | | |
| Roger Dickeson | Crew | | | | |
| Robert Donald | Aquatic | | | | |
| Malcolm Robertson | Aquatic | | | | |
| Philip Reynolds | Intermediate | | | | |
| Claire Barber | Intermediate | | | | |
| Alex Henderson | Intermediate | | | | |
| Peter Morley | Social | | | | |
| Christopher Borrell | Social | | | | |
| Brett Lazarides | Social | | | | |
| Keith Redenbach | Social | | | | |
| Merike Redenbach | Social | | | | |
| Russell Porteous | Social | | | | |
| Zsofia Erdeg | Social | | | | |
| David Yusheng | Social | | | | |
| Maggie Johnson | Social | | | | |
| Ignatius Loftus | Youth | | | | |
| Jock Sheehy | Youth | | | | |
| Clovi Goussard | Youth | | | | |

MOVED: Neil Sargeant SECONDED: Debbie Jonker CARRIED

150th YEAR ANNIVERSARY WORKING GROUP

150 Logo design was shown to the committee. Style guide to be produced.

SAILING REPORT

Minutes were tabled. Discussion re Tower as above.



CRUISING GROUP

Minutes tabled

IDAG REPORT

• No report this month

ASSET REPORT

• Minutes tabled

CSC REPORT

• No report this month

SOCIAL SUB COMMITTEE

- No report this month
- Discussion regarding the Iceberger Honour Boards being updated awaiting response.
- Discussion regarding a Wine Tasting Dinner.
- Opening Day theme to be confirmed.

GENERAL BUSINESS

• NS suggested that we investigate a possibility of sponsorship some boat ownership into vacant 10mtr berths.

MEETING CLOSED 8:38PM

POS SPEND BY MEMBERSHIP TYPE - February 2024

| | | | Number of | Number of |
|--------------------|-----------------------|-------------------|-----------|-----------|
| | Total Spend per month | Average spend per | | members |
| | per member type | member type | category | spent |
| 40 Year | \$2,698.50 | \$142.03 | 19 | 11 |
| Gym | \$6,885.95 | \$101.26 | 68 | 46 |
| Senior Family | \$11,169.72 | \$94.66 | 118 | 70 |
| Senior | \$35,038.16 | \$91.48 | 383 | 223 |
| Senior Special | \$835.10 | \$83.51 | 10 | 8 |
| Social | \$20,791.98 | \$60.27 | 345 | 149 |
| Aquatic | \$8,294.50 | \$59.25 | 140 | 99 |
| Crew Plus | \$2,153.95 | \$58.21 | 37 | 19 |
| 50 Year | \$1,868.80 | \$51.91 | 36 | 18 |
| Crew | \$5,544.88 | \$50.87 | 109 | 51 |
| Honorary Life | \$317.90 | \$45.41 | 7 | 5 |
| 60 Year + | \$1,200.10 | \$33.34 | 36 | 10 |
| Intermediate 18-29 | \$1,717.10 | \$14.43 | 119 | 18 |
| Senior Country | \$132.00 | \$12.00 | 11 | 2 |
| Social extra | \$946.95 | \$10.41 | 91 | 16 |
| Senior Absentee | \$270.45 | \$9.33 | 29 | 2 |
| Youth | \$25.65 | \$0.32 | 81 | 2 |
| Junior family | \$0.00 | \$0.00 | 44 | 0 |
| TPI | \$0.00 | \$0.00 | 2 | 0 |
| | \$99,891.69 | | 1685 | 749 |

| Membership co | Membership count July 23 - June 24 | | | | | | | | | | | | | | | | |
|--------------------|------------------------------------|--------|---------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------|--------|--------|--------|--------|
| | Jun-23 | Jul-23 | -/+ | Aug-23 | -/+ | Sep-23 | -/+ | Oct-23 | -/+ | Nov-23 | -/+ | Dec-23 | -/+ | Jan-24 | -/+ | Feb-24 | -/+ |
| Senior | 391 | 360 | -7.93% | 362 | 0.56% | 360 | -0.55% | 365 | 1.39% | 370 | 1.37% | 368 | -0.54% | 378 | 2.72% | 383 | 1.32% |
| Senior Family | 132 | 119 | -9.85% | 122 | 2.52% | 122 | 0.00% | 116 | -4.92% | 116 | 0.00% | 116 | 0.00% | 114 | -1.72% | 118 | 3.51% |
| Senior Special | 10 | 10 | 0.00% | 10 | 0.00% | 10 | 0.00% | 10 | 0.00% | 10 | 0.00% | 10 | 0.00% | 10 | 0.00% | 10 | 0.00% |
| 40 Year | 14 | 19 | 35.71% | 19 | 0.00% | 19 | 0.00% | 19 | 0.00% | 19 | 0.00% | 19 | 0.00% | 19 | 0.00% | 19 | 0.00% |
| 50 Year | 36 | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% |
| 60 Year + | 34 | 37 | 8.82% | 36 | -2.70% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% | 36 | 0.00% |
| Honorary Life | 7 | 7 | 0.00% | 7 | 0.00% | 7 | 0.00% | 7 | 0.00% | 7 | 0.00% | 7 | 0.00% | 7 | 0.00% | 7 | 0.00% |
| Senior Country | 14 | 11 | -21.43% | 11 | 0.00% | 11 | 0.00% | 11 | 0.00% | 11 | 0.00% | 11 | 0.00% | 11 | 0.00% | 11 | 0.00% |
| Senior Absentee | 33 | 32 | -3.03% | 29 | -9.38% | 32 | 10.34% | 31 | -3.13% | 30 | -3.23% | 30 | 0.00% | 30 | 0.00% | 29 | -3.33% |
| Crew | 121 | 115 | -4.96% | 109 | -5.22% | 111 | 1.83% | 111 | 0.00% | 107 | -3.60% | 108 | 0.93% | 111 | 2.78% | 109 | -1.80% |
| Crew Plus | 35 | 32 | -8.57% | 29 | -9.38% | 30 | 3.45% | 31 | 3.33% | 33 | 6.45% | 34 | 3.03% | 35 | 2.94% | 37 | 5.71% |
| Youth U18 | 115 | 96 | -16.52% | 95 | -1.04% | 93 | -2.11% | 91 | -2.15% | 86 | -5.49% | 77 | -10.47% | 76 | -1.30% | 81 | 6.58% |
| Intermediate 18-29 | 119 | 111 | -6.72% | 113 | 1.80% | 114 | 0.88% | 114 | 0.00% | 116 | 1.75% | 114 | -1.72% | 113 | -0.88% | 119 | 5.31% |
| Gym | 70 | 66 | -5.71% | 69 | 4.55% | 70 | 1.45% | 69 | -1.43% | 67 | -2.90% | 66 | -1.49% | 66 | 0.00% | 68 | 3.03% |
| Social | 319 | 322 | 0.94% | 325 | 0.93% | 330 | 1.54% | 331 | 0.30% | 332 | 0.30% | 334 | 0.60% | 341 | 2.10% | 345 | 1.17% |
| Social Extra | 87 | 84 | -3.45% | 84 | 0.00% | 85 | 1.19% | 88 | 3.53% | 91 | 3.41% | 91 | 0.00% | 91 | 0.00% | 91 | 0.00% |
| Junior Family | 48 | 40 | -16.67% | 44 | 10.00% | 45 | 2.27% | 44 | -2.22% | 45 | 2.27% | 44 | -2.22% | 44 | 0.00% | 44 | 0.00% |
| Aquatic | 139 | 138 | -0.72% | 140 | 1.45% | 137 | -2.14% | 137 | 0.00% | 136 | -0.73% | 138 | 1.47% | 137 | -0.72% | 140 | 2.19% |
| TPI | 2 | 2 | 0.00% | 2 | 0.00% | 2 | 0.00% | 2 | 0.00% | 2 | 0.00% | 2 | 0.00% | 2 | 0.00% | 2 | 0.00% |
| TOTAL | 1726 | 1637 | -5.16% | 1642 | 0.31% | 1650 | 0.49% | 1649 | -0.06% | 1650 | 0.06% | 1641 | -0.55% | 1657 | 0.98% | 1685 | 1.69% |

| Members to be ratified - March Meeting | | | | | |
|--|---------------|--|--|--|--|
| Graham Flinders | Senior | | | | |
| Ronald Perera | Senior | | | | |
| Pinta Dumaria | Senior | | | | |
| Andy Mullins | Senior | | | | |
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| David Yusheng | Social | | | | |
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GENERAL MANAGER'S REPORT MARCH 2024

- OH & S Update on Workcover claim Initially the claim was denied and then later approved.
 We are working on a back to work plan.
- There has been an additional claim by one of our casual chefs who was burnt whilst blending white sauce. Burns were minor and the chef has returned to work.
- Forecourt Redevelopment All documentation has been lodged to the Building Inspector we are waiting for a building permit. Scott Shelton has requested from Long Constructions some updated details of their tender document, once received this will enable signing of building contract.
- I contacted Nick Middendorp re lighting design on southern face of clubhouse. He has engaged their Lighting designer who has quoted approx. \$1800 for materials. Club to engage electrician. I intend to proceed with this design.

- Marina Dredging Project the application for MACA consent was lodged and we have received some follow up questions. It is envisaged that they will be answered this week.
- CCTV cameras installation on the hardstand and marina is complete.
- Harry T walkway & 2.4mR walkway in marina have been updated with new nonslip flooring.
- Survey has been completed and achieved a 42.5% response rate. Results will be analysed by IDAG and compared with 2021 results.
- Niesje & I attended an online meeting with Parks Victoria regarding leases of crown land. It would appear that the primary consideration when considering lease rates is what the club is contributing to the community (general public). Whilst we do contribute to our community, we probably should be more pro-active in this field. Is this potentially the subject for a working group or sub committee RBYC Community Engagement Program (CEP) with a budget allocation? It may also interface with our current IDAG Sub Committee.

Philip Hall General Manager



t: +61 3 8635 1800 f: +61 3 8102 3400 acn: 145 520 707 www.on-tap.com.au

21/03/2024

Royal Brighton Yacht Club 253 Esplanade, Middle Brighton VIC, 3186

Dear Board Members,

RE: Royal Brighton Financial Results - February 2024

Below is a summary of the Club's financial results for February 2024, as well as accompanying commentary.

Financial Results February 2024:

The financial reports for the period have been prepared on a calendar month basis from 1st February to 29th February 2024. The Club traded 29 days of the month.

The Club's financial performance for the February period has been analysed and compared with the previous months figures. The Club achieved a total income of \$590k, marking a \$31k increase compared to January's income of \$558k. This rise in revenue can be attributed to a significant \$47k increase in catering revenue. Correspondingly, the cost of sales also saw a \$32k increase. Overall, the Club achieved a Gross Profit of \$459k.

Expenditure for the February period totaled \$382k, reflecting a \$2k increase compared to January. Noteworthy is the significant \$30k decrease in employment expenses, with wages across all departments seeing a month-on-month decline, notably a \$14k decrease in sailing wages. Other notable expenses for the period include a \$12k increase in occupancy costs, primarily due to under-accrual of water rates in previous periods along with an abnormally high invoice. Additionally, repairs and maintenance expenses increased by \$22k due to reallocated expenses in R, M&S Marina from the previous period.

For a comprehensive analysis, the Club's financial results were compared to the budgeted figures for the period. The Club's revenue exceeded the budgeted figures by 13%, however the Cost of Sales went over the budget by 23%. The Club's expenses exceeded the budget by 18%. Overall, the Club's Operating Profit fell short of forecasted results by 16%.

In summary, the Club reported an Operating Profit of \$77k for February. Year to Date Operating Profit is \$319k

Please see the table below, the total Employment cost ratio to total Revenue for the last three months as well as last year.

| Dec-23 | Jan-24 | Feb-24 |
|--------|--------|--------|
| 48% | 52% | 44% |

| Dec-22 | Jan-23 | Feb-23 |
|--------|--------|--------|
| 39% | 39% | 43% |

Please note the upcoming statutory liabilities listed below:

| Upcoming Liabilities | Amount | Due Date |
|-------------------------------|-------------|------------|
| September BAS 23 Payment Plan | \$20,848.78 | 27/04/2024 |
| February Super | \$22,221.06 | 27/03/2024 |
| Total | \$43,069.84 | |

The Balance Sheet of the Club reflects the most recent financial position as of the end of February 2024, and it is confirmed that the Club is current with all statutory payments and lodgements.

When reviewing the financial statements for February, please note the following:

OTH has acknowledged the trade-in of outboard engines from the previous period in AMP. Since these
assets were fully depreciated beforehand, reversing the depreciation has led to a gain on the disposal
of assets.

As always, any queries or discussions regarding the financial accounts are welcome. If you have any questions or would like to discuss the matter further, please feel free to contact me.

Kind Regards,

Talia Voukelatos

Manager – On Tap Hospitality



Balance sheet reportAccrual mode

Accrual mode Dec 2023 - Feb 2024

| | Dec-23 | Jan-24 | Feb-2 |
|---|--------------|--------------|-------------|
| 0000 Assets | | | |
| 1-1000 Trading Bank Accounts | | | |
| 1-1010 BOM- Business Chq Acc**157544 | 22,028.13 | 29,292.01 | 49,625.0 |
| 1-1015 BOM- MbrShp Marina Acc**098419 | 65,603.87 | 32,303.85 | 73,554.6 |
| 1-1025 BOM- Yachting Foundation x141 | 2,329.73 | 2,329.73 | 2,329.7 |
| 1-1031 BOM-Business Access Saver x391 | 17,303.11 | 1,035,346.26 | 756,306.6 |
| 1-1032 BOM - Term Deposit x983 | 1,000,000.00 | 0.00 | 0.0 |
| 1-1033 BOM - Term Deposit x061 | 500,000.00 | 500,000.00 | 500,000.0 |
| Total Trading Bank Accounts | 1,607,264.84 | 1,599,271.85 | 1,381,816.0 |
| 1-1100 Floats | | | |
| 1-1105 Cash on Hand | 1,000.00 | 1,000.00 | 1,000.0 |
| 1-1110 Till Floats | 1,400.00 | 1,400.00 | 1,400.0 |
| 1-1125 Petty Cash | 1,043.02 | 474.48 | 848. |
| Total Floats | 3,443.02 | 2,874.48 | 3,248. |
| 1-1200 Clearing Accounts | | | |
| 1-1210 Cash Clearing | (29,295.70) | 4,365.25 | 1,848. |
| 1-1220 Account Clearing | 35.00 | 35.00 | 0. |
| 1-1250 Eftpos Clearing | 12,938.60 | 5,688.35 | 8,550. |
| Total Clearing Accounts | (16,322.10) | 10,088.60 | 10,399. |
| 1-1300 Debtors | | | |
| 1-1310 Trade Debtors | 42,348.41 | 20,016.68 | 27,970. |
| 1-1320 Accrued Income | 40,596.56 | 104.68 | 1,622. |
| 1-1330 Other Debtors | (171,448.48) | 306,142.28 | 269,052. |
| 1-1340 Provision for Doubtful Debts | (19,237.23) | (19,237.23) | (19,237.2 |
| Total Debtors | (107,740.74) | 307,026.41 | 279,408. |
| 1-1350 Receivables | | | |
| 1-1355 Members Control Account | 701,583.32 | 4,021.68 | (863.8 |
| 1-1356 Members Control Account (O. Debtors) | (250,738.88) | 0.00 | 0. |
| 1-1370 Cruising Group Account | 53,081.55 | 53,083.82 | 53,058. |
| 1-1375 Cruising Group Clearing Acc | (53,081.55) | (53,083.82) | (53,058.8 |
| 1-1380 Icebergers Clearing Account | (5,366.20) | (5,366.20) | (5,366.2 |
| 1-1390 Icebergers Group Account | 5,366.20 | 5,366.20 | 5,366. |
| Total Receivables | 450,844.44 | 4,021.68 | (863.8 |
| 1-1400 Prepayments | | | |
| 1-1410 Prepayments - General | 43,903.11 | 65,866.80 | 58,607. |
| 1-1420 Prepaid Insurance | 32,976.18 | 24,732.14 | 16,488. |
| 1-1425 Prepaid Workcover | 24,902.65 | 24,902.65 | 24,902. |
| Total Prepayments | 101,781.94 | 115,501.59 | 99,998. |

| | Dec-23 | Jan-24 | Feb-24 |
|--|----------------|----------------|----------------|
| 1-1610 Inventory- Beverage | 57,981.41 | 52,822.08 | 52,180.06 |
| 1-1611 Inventory-Beverage non-alcohol | 9,222.39 | 8,597.65 | 6,746.94 |
| 1-1630 Inventory- Food | 26,853.46 | 25,794.57 | 29,966.91 |
| 1-1650 Inventory- Clothing & Merch | 21,824.15 | 20,341.05 | 18,536.34 |
| Total Stock | 115,881.41 | 107,555.35 | 107,430.25 |
| 1-1710 Property | | | |
| 1-1713 Club House Leasehold at Cost | 9,249,639.22 | 9,249,639.22 | 9,249,639.22 |
| 1-1714 Amortisation Club House Imp | (5,644,610.18) | (5,677,209.55) | (5,706,421.97) |
| 1-1715 Yard Leasehold Imp at Cost | 39,830.75 | 39,830.75 | 39,830.75 |
| 1-1716 Amortisation Leasehold Yard | (36,855.50) | (36,955.15) | (37,048.39) |
| 1-1717 ROU Assets - Parks Victoria | 248,022.92 | 243,061.92 | 238,100.92 |
| 1-1718 Amortisation Parks Victoria | (213,297.41) | (213,297.41) | (213,297.41) |
| 1-1719 ROU Assets - Bayside City Council | 687,169.09 | 683,590.09 | 680,011.09 |
| 1-1720 Amortisation Bayside City Council | (171,792.23) | (171,792.23) | (171,792.23) |
| Total Property | 4,158,106.66 | 4,116,867.64 | 4,079,021.98 |
| 1-1721 Marina & Hardstand | | | |
| 1-1723 Marina Leasehold Imp at Cost | 7,938,844.32 | 7,938,844.32 | 7,938,844.32 |
| 1-1724 Amortisation Leasehold Marina | (7,860,688.54) | (7,885,027.14) | (7,907,671.39) |
| 1-1725 Hardstand Leasehold at Cost | 764,292.96 | 764,292.96 | 764,292.96 |
| 1-1726 Amortisation Hardstand Imp | (753,474.76) | (753,790.45) | (754,085.77) |
| Total Marina & Hardstand | 88,973.98 | 64,319.69 | 41,380.12 |
| 1-1740 Plant & Equipment | | | |
| 1-1742 Furniture, Plant & Equipment | 1,058,542.81 | 1,058,542.81 | 1,061,297.81 |
| 1-1744 Accum Depreciation Plant etc | (956,095.86) | (957,850.54) | (959,494.46) |
| 1-1750 Marina & HStand Equip at Cost | 479,847.81 | 479,847.81 | 479,847.81 |
| 1-1755 Marina & HStand Equip Acc Depn | (378,128.64) | (379,333.19) | (380,460.04) |
| Total Plant & Equipment | 204,166.12 | 201,206.89 | 201,191.12 |
| 1-1800 Boats | | | |
| 1-1810 Rescue & Work Boats at Cost | 1,138,169.35 | 1,138,169.35 | 1,078,155.72 |
| 1-1815 Accum Depreciation Rescue Boat | (623,924.98) | (633,999.40) | (550,995.70) |
| 1-1825 DSC Sailing Boats at Cost | 220,264.11 | 220,264.11 | 220,264.11 |
| 1-1830 Accum Depreciation OTB Boats | (175,575.86) | (177,149.03) | (178,620.72) |
| Total Boats | 558,932.62 | 547,285.03 | 568,803.41 |
| 1-1900 Intangible Assets | | · | • |
| 1-1910 Designs at Cost | 42,991.64 | 59,149.64 | 72,749.64 |
| 1-1915 Work In Progress | 27,950.98 | 27,950.98 | 27,950.98 |
| 1-1920 Amortisation Designs | (16,723.35) | (16,835.58) | (16,940.56) |
| Total Intangible Assets | 54,219.27 | 70,265.04 | 83,760.06 |
| otal Assets | 7,219,551.46 | 7,146,284.25 | 6,855,594.03 |
| 0000 Liabilities | 7,213,331.40 | 7,140,204.23 | 0,033,334.03 |
| 2-1000 Trade Creditors | | | |
| 2-1100 Trade Creditors | 155,572.85 | 190,020,02 | 140 272 10 |
| | | 180,039.03 | 149,273.10 |
| 2-1101 Overpayment of Debtors | (22,503.49) | 0.00 | 0.00 |
| Total Trade Creditors | 133,069.36 | 180,039.03 | 149,273.10 |
| 2-2000 Accruals | 44 === == | 40.045.55 | / |
| 2-2005 Deposits Received in Advance | 11,570.00 | 13,915.00 | 13,375.00 |
| 2-2110 Accruals- General | 34,831.01 | 47,368.28 | 48,185.56 |
| 2-2130 Accrual- Workcover | 13,869.13 | 16,399.53 | 18,732.74 |
| 2-2140 Accrual- Payroll Tax | 11,386.18 | 9,261.25 | 8,316.37 |

| | Dec-23 | Jan-24 | Feb-24 |
|---|--------------|--------------|--------------|
| Total Accruals | 71,656.32 | 86,944.06 | 88,609.67 |
| 2-3000 GST and Statutory Liabilities | | | |
| 2-3110 GST Collected | 130,016.91 | 172,412.77 | 86,167.26 |
| 2-3120 GST Paid | (50,090.73) | (66,953.55) | (31,592.05 |
| 2-3125 ATO Liability | 196,394.47 | 177,607.90 | 158,528.26 |
| 2-3130 PAYG Withholding Payable | 48,795.00 | 90,619.00 | 35,248.00 |
| 2-3150 Superannuation Payable | 26,904.30 | 22,918.18 | 22,221.06 |
| Total GST and Statutory Liabilities | 352,019.95 | 396,604.30 | 270,572.53 |
| 2-4000 Employee Provisions | 114152.96 | 115.076.02 | 121 419 60 |
| 2-4010 Annual Leave Payable | 114,152.86 | 115,876.93 | 121,418.60 |
| 2-4015 Leave Loading Payable | 18,464.20 | 18,588.13 | 19,394.63 |
| 2-4020 Long Service Leave - Current | 37,974.00 | 38,056.00 | 38,394.00 |
| 2-4021 Long Service Leave Non-current | 64,080.00 | 71,423.00 | 75,782.00 |
| 2-4022 On-Cost for A/L & L/Loading | 22,352.98 | 22,664.35 | 23,734.35 |
| Total Employee Provisions | 257,024.04 | 266,608.41 | 278,723.58 |
| 2-5000 Bonds & Other Liabilities | 1 000 00 | 1,000,00 | 1 000 0 |
| 2-5010 29er's Bond Account | 1,000.00 | 1,000.00 | 1,000.00 |
| 2-5020 RBYC Auxiliary | 27,050.03 | 27,373.67 | 27,373.6 |
| 2-5030 Aust. Sports Foundation C.Acc | 12,794.76 | 12,794.76 | 12,794.70 |
| Total Bonds & Other Liabilities | 40,844.79 | 41,168.43 | 41,168.4 |
| 2-6000 Deferred Income- Members | 260 625 22 | 246 642 40 | 250 424 44 |
| 2-6010 Subscription Income Deferred | 369,625.32 | 316,612.40 | 259,131.1 |
| 2-6060 Other Income in Advance | 60,850.78 | 52,365.20 | 43,646.99 |
| Total Deferred Income- Members | 430,476.10 | 368,977.60 | 302,778.14 |
| 2-7000 Deferred Income- Marina | | | |
| 2-7010 Marina 1 Year Licence | 511,205.48 | 462,352.30 | 401,046.3 |
| 2-7030 Hardstand - Rental | 47,404.61 | 42,808.95 | 38,418.50 |
| 2-7050 DSC Maintenance Income | 64,481.71 | 56,949.00 | 49,397.73 |
| Total Deferred Income- Marina | 623,091.80 | 562,110.25 | 488,862.6 |
| 2-8000 Bank Loans | | | |
| 2-8030 Commercial Bill S331 300243100 | 192,625.96 | 162,291.46 | 131,553.75 |
| 2-8031 Commercial Bill - Non Current | 121,489.29 | 121,489.29 | 121,489.29 |
| Total Bank Loans | 314,115.25 | 283,780.75 | 253,043.0 |
| 2-9000 Other Finance | | | |
| 2-9021 Current Liability - Parks Victoria | 34,724.00 | 29,763.00 | 24,802.00 |
| 2-9022 Currernt Liability - Bayside City Council | 18,752.65 | 15,649.78 | 12,566.3 |
| 2-9024 Non-Current Liability-Bayside City Council | 535,540.67 | 535,540.67 | 535,540.6 |
| 2-9036 Credit Card P Hall x271 | (517.76) | 4,057.95 | 770.5 |
| 2-9037 Credit Card - Sammy Doddy | 545.49 | 324.39 | 100.00 |
| 2-9038 Credit Card - Colin Burgess | (1,100.98) | 825.26 | 2,103.90 |
| Total Other Finance | 587,944.07 | 586,161.05 | 575,883.4 |
| otal Liabilities | 2,810,241.68 | 2,772,393.88 | 2,448,914.5 |
| et Assets | 4,409,309.78 | 4,373,890.37 | 4,406,679.4 |
| 0000 Equity | | | |
| 3-1000 Accumulated Funds | 5,239,895.19 | 5,239,895.19 | 5,239,895.19 |
| 3-2000 Yachting Foundation No2 Reserv | 17,785.74 | 17,785.74 | 17,785.74 |
| 3-2010 Members Reserve | 202,265.49 | 202,265.49 | 202,265.49 |
| 3-3000 Retained Earnings | (770,488.30) | (770,488.30) | (770,488.30) |
| 3-9000 Current Earnings | (280,148.34) | (315,567.75) | (282,778.66) |

| | Dec-23 | Jan-24 | Feb-24 |
|--------------|--------------|--------------|--------------|
| Total Equity | 4.409.309.78 | 4.373.890.37 | 4.406.679.46 |



Profit and loss report

Accrual mode 01 Dec 2023 - 29 Feb 2024

| Dec 2023 - 29 Feb 2024 | | | | |
|---|------------|------------|------------|------------|
| | Dec-23 | Jan-24 | Feb-24 | Total |
| I-0000 Income | | | | |
| 4-1000 Catering Revenue | | | | |
| 4-1005 Restaurant Beverage Revenue | 98,590.10 | 96,987.87 | 87,412.82 | 282,990.79 |
| 4-1010 Restaurant Food Revenue | 126,769.81 | 119,424.53 | 121,701.48 | 367,895.82 |
| 4-1015 Members Beverage Revenue | 32,564.37 | 27,495.75 | 30,014.84 | 90,074.96 |
| 4-1020 Members Food Revenue | 16,746.56 | 12,197.21 | 17,541.82 | 46,485.59 |
| 4-1021 Members F&B Discounts - Revenue | 5,901.30 | 6,531.56 | 6,993.22 | 19,426.08 |
| 4-1053 Function Food | 45,358.15 | 9,855.46 | 45,902.17 | 101,115.78 |
| 4-1054 Function Beverage | 12,032.36 | 11,240.36 | 11,731.62 | 35,004.34 |
| 4-1055 Private Function Revenue | 0.00 | 0.00 | 5,959.08 | 5,959.08 |
| 4-1060 Room Hire | 7,613.68 | 1,363.65 | 5,363.66 | 14,340.99 |
| Total Catering Revenue | 345,576.33 | 285,096.39 | 332,620.71 | 963,293.43 |
| 4-2000 Membership Income | | | | |
| 4-2105 Member's Annual Subscription | 80,000.00 | 80,000.00 | 80,000.00 | 240,000.00 |
| 4-2110 Association Fees | 4,772.73 | 4,772.73 | 4,772.73 | 14,318.19 |
| 4-2115 Instalment Surcharge | 1,339.83 | 1,364.59 | 1,364.59 | 4,069.01 |
| Total Membership Income | 86,112.56 | 86,137.32 | 86,137.32 | 258,387.20 |
| 4-2500 Marina, Hstand & OTB Storage Inc | | | | |
| 4-2510 Hardstand Annual Rental Income | 8,600.00 | 8,600.00 | 8,600.00 | 25,800.00 |
| 4-2520 Marina Annual Rental Income | 86,000.00 | 92,470.47 | 100,261.60 | 278,732.07 |
| 4-2540 Marina & Hstand Casual Rental | 9,504.55 | 9,504.55 | 11,913.64 | 30,922.74 |
| 4-2545 DSC Storage | 1,400.00 | 1,400.00 | 1,960.90 | 4,760.90 |
| 4-2550 Maintenance Fee Income | 13,000.00 | 13,000.00 | 13,000.00 | 39,000.00 |
| Total Marina, Hstand & OTB Storage Inc | 118,504.55 | 124,975.02 | 135,736.14 | 379,215.71 |
| 4-3000 Sailing Income | | | | |
| 4-3105 Sailing Safety Fees | 1,729.92 | 1,729.92 | 1,729.92 | 5,189.76 |
| 4-3120 Regattas Income | 50,275.25 | 18,034.52 | 10,016.73 | 78,326.50 |
| 4-3130 Boat Hire Income | 2,818.18 | 1,545.45 | 1,509.09 | 5,872.72 |
| Total Sailing Income | 54,823.35 | 21,309.89 | 13,255.74 | 89,388.98 |
| 4-4000 DSC Income | | | | |
| 4-4100 DSC Canteen | 0.00 | 0.00 | 181.82 | 181.82 |
| 4-4125 School Holiday Program | 20,573.46 | 23,374.40 | 5,053.09 | 49,000.95 |
| 4-4130 Term 1 Training | 0.00 | 1,090.91 | 709.09 | 1,800.00 |
| 4-4135 Term 4 Training | 0.00 | (172.73) | 0.00 | (172.73) |
| 4-4140 Adult Learn to Sail | 0.00 | 300.00 | 4,048.73 | 4,348.73 |
| 4-4145 Keel Boat Learn to Sail | 0.00 | 1,851.64 | 3,106.18 | 4,957.82 |
| 4-4160 School Training Fees | (122.73) | 5,527.27 | 1,281.89 | 6,686.43 |
| 4-4165 Private Coaching Fees | 0.00 | 790.91 | 122.73 | 913.64 |
| Total DSC Income | 20,450.73 | 32,762.40 | 14,503.53 | 67,716.66 |

| | Dec-23 | Jan-24 | Feb-24 | Total |
|-------------------------------------|------------|------------|------------|--------------|
| 4-5000 Other Revenue | | | | |
| 4-5105 Clothing & Merchandise Sales | 2,894.09 | 2,376.37 | 2,166.36 | 7,436.82 |
| 4-5120 Sub-tenant Rental Income | 3,401.54 | 3,401.54 | 3,401.54 | 10,204.62 |
| 4-5140 Gifts & Donations Received | 0.00 | 0.00 | 522.50 | 522.50 |
| 4-5155 Credit Card Surcharge | 889.74 | 1,748.67 | 52.25 | 2,690.66 |
| 4-5160 Keys Income | 552.06 | 813.87 | 1,017.51 | 2,383.44 |
| 4-5161 Lockers Income | 69.68 | 0.00 | 69.68 | 139.36 |
| 4-5170 Sundry Income | 64.78 | 64.77 | 716.14 | 845.69 |
| Total Other Revenue | 7,871.89 | 8,405.22 | 7,945.98 | 24,223.09 |
| Total Income | 633,339.41 | 558,686.24 | 590,199.42 | 1,782,225.07 |
| 5-0000 Catering Cost Of Sales | | | | |
| 5-0005 Cost Of Sales | | | | |
| 5-1000 Costs of Sales- Beverage | 48,493.40 | 55,138.10 | 41,339.48 | 144,970.98 |
| 5-2000 Costs of Sales- Food | 81,385.35 | 76,213.93 | 89,214.48 | 246,813.76 |
| Total Cost Of Sales | 129,878.75 | 131,352.03 | 130,553.96 | 391,784.74 |
| Total Catering Cost Of Sales | 129,878.75 | 131,352.03 | 130,553.96 | 391,784.74 |
| Gross Profit | 503,460.66 | 427,334.21 | 459,645.46 | 1,390,440.33 |
| 6-0000 Expenses | | | | |
| 6-1000 General Operating Expenses | | | | |
| 6-1005 Bank Charges | 473.79 | 455.34 | 465.46 | 1,394.59 |
| 6-1010 Merchant Fees | 3,425.34 | 3,091.22 | 3,341.05 | 9,857.61 |
| 6-1011 Commission Paid | 133.05 | 45.38 | 83.78 | 262.21 |
| 6-1015 Cash Discrepancies | (16.45) | (6.24) | (32.65) | (55.34) |
| 6-1016 Walk Outs | 64.73 | 0.00 | 0.00 | 64.73 |
| 6-1025 Software & Support | 929.81 | 1,199.21 | 2,480.75 | 4,609.77 |
| 6-1030 Printing | 2,113.27 | 1,937.75 | 390.65 | 4,441.67 |
| 6-1031 Postage | 30.29 | 35.51 | 22.72 | 88.52 |
| 6-1032 Stationery | 221.83 | 692.16 | 494.29 | 1,408.28 |
| 6-1035 Telephone & Internet | 1,130.03 | 911.85 | 908.21 | 2,950.09 |
| 6-1040 Office & Admin Expenses | 0.00 | 28.18 | 0.00 | 28.18 |
| 6-1042 lce | 121.82 | (69.68) | (313.23) | (261.09) |
| 6-1044 Kitchen Consumables | 392.60 | 775.01 | 2,007.56 | 3,175.17 |
| 6-1046 Subscription - IT | 4,147.27 | 3,926.74 | 4,635.05 | 12,709.06 |
| 6-1047 Tea Towels | 3,013.50 | 1,402.10 | 1,562.90 | 5,978.50 |
| 6-1048 Other Consumables | 0.00 | 0.00 | 347.50 | 347.50 |
| 6-1055 Staff Amenities | 12.61 | 0.00 | 186.58 | 199.19 |
| 6-1056 Staff Discounts | 2,246.24 | 1,773.74 | 1,804.03 | 5,824.01 |
| 6-1060 Clothing & Merchandise Costs | 2,765.93 | 1,582.79 | 2,230.31 | 6,579.03 |
| 6-1065 Entertainment Expenses | 11.81 | 11.81 | 11.81 | 35.43 |
| 6-1070 Decorations | 0.00 | 0.00 | 104.00 | 104.00 |
| 6-1075 General Expenses | 0.00 | 0.00 | 277.31 | 277.31 |
| 6-1080 Member Expenses | 476.18 | 718.63 | 466.70 | 1,661.51 |
| 6-1081 Members F&B Discounts | 5,901.30 | 6,531.56 | 6,993.22 | 19,426.08 |
| Total General Operating Expenses | 27,594.95 | 25,043.06 | 28,468.00 | 81,106.01 |
| 6-1200 Professional Fees | | | | |
| 6-1210 Accounting & Audit Fees | 7,821.90 | 6,593.52 | 6,593.52 | 21,008.94 |
| Total Professional Fees | 7,821.90 | 6,593.52 | 6,593.52 | 21,008.94 |
| 6-1400 Equipment Expenses | | | | |
| 6-1401 Equipment Expenses | 622.88 | 1,383.53 | 1,341.02 | 3,347.43 |

| | Dec-23 | Jan-24 | Feb-24 | Total |
|--|-----------|-------------|-----------|------------|
| 6-1405 Replacement - Glassware etc | 0.00 | 119.41 | 0.00 | 119.41 |
| 6-1410 Equipment Hire | 209.76 | 0.00 | 0.00 | 209.76 |
| 6-1440 Fuel & Oil | 0.00 | 3,070.10 | 617.87 | 3,687.97 |
| 6-1441 Freight & Courier | 75.00 | 96.50 | 97.20 | 268.70 |
| otal Equipment Expenses | 907.64 | 4,669.54 | 2,056.09 | 7,633.27 |
| -1600 Insurances, Licenses & Rego | | | | |
| 6-1610 Australian Sailing Association Fees | 4,772.73 | 4,772.73 | 4,772.73 | 14,318.19 |
| 6-1620 Insurances | 9,109.02 | 8,325.71 | 8,325.71 | 25,760.44 |
| 6-1630 License Fees | 256.91 | 540.46 | 731.26 | 1,528.63 |
| otal Insurances, Licenses & Rego | 14,138.66 | 13,638.90 | 13,829.70 | 41,607.26 |
| -2000 Advertising & Promotions | | | | |
| 6-2005 Promotions | 184.91 | 586.98 | 174.54 | 946.43 |
| 6-2010 Advertising & Marketing | 2,889.39 | 2,971.75 | 4,003.80 | 9,864.94 |
| 6-2014 Gifts | 0.00 | 0.00 | 101.80 | 101.80 |
| 6-2020 Vouchers Expense | 371.61 | 285.45 | 90.91 | 747.97 |
| otal Advertising & Promotions | 3,445.91 | 3,844.18 | 4,371.05 | 11,661.14 |
| -4000 Occupancy Costs | | | | |
| 6-4010 Electricity | 5,674.07 | 6,715.83 | 6,602.35 | 18,992.25 |
| 6-4020 Gas | 4,551.58 | (678.19) | 3,154.56 | 7,027.95 |
| 6-4025 Rental Expense | 729.76 | 3,874.11 | 729.76 | 5,333.63 |
| 6-4030 Council Rates | 861.99 | 861.99 | 1,040.72 | 2,764.70 |
| 6-4040 Cleaning | 8,682.44 | 9,442.44 | 9,442.44 | 27,567.32 |
| 6-4041 Cleaning Products | 4,493.23 | 1,715.94 | 3,361.47 | 9,570.64 |
| 6-4045 Security | 797.95 | 0.00 | 2,110.21 | 2,908.16 |
| 6-4050 Water Rates | 2,112.02 | 2,112.02 | 8,400.42 | 12,624.46 |
| 6-4055 Pest Control | 692.75 | 692.75 | 692.75 | 2,078.25 |
| 6-4060 Waste Removal | 3,751.97 | 3,075.35 | 2,977.52 | 9,804.84 |
| 6-4070 Gardening Expenses | 0.00 | 0.00 | 1,325.95 | 1,325.95 |
| otal Occupancy Costs | 32,347.76 | 27,812.24 | 39,838.15 | 99,998.15 |
| -5000 Debt Recovery Costs | | | | |
| 6-5010 Bad Debts - Written Off | 113.86 | 0.00 | 13.50 | 127.36 |
| otal Debt Recovery Costs | 113.86 | 0.00 | 13.50 | 127.36 |
| -6000 Repairs, Servicing & Maintenan | | | | |
| 6-6005 R,M&S Clubhouse | 3,103.80 | 7,110.86 | 11,052.35 | 21,267.01 |
| 6-6010 R,M&S Sailing | 0.00 | 0.00 | 681.82 | 681.82 |
| 6-6020 R,M&S Marina | 3,224.03 | (15,427.30) | 2,551.44 | (9,651.83) |
| 6-6030 R,M&S Keel Boats | 721.73 | 177.19 | 2,993.86 | 3,892.78 |
| 6-6031 R,M&S Quests | 292.00 | 1,544.40 | 0.00 | 1,836.40 |
| 6-6032 R,M&S Pacers | 0.00 | 0.00 | 15.45 | 15.45 |
| | 0.00 | 0.00 | 86.36 | 86.36 |
| 6-6033 R,M&S OziOptis | | | | |
| 6-6035 R,M&S Racing Optis | 481.82 | 0.00 | 0.00 | 481.82 |
| 6-6040 R,M&S Rescue Boats - Rhibs | 318.03 | 4,876.15 | 2,795.72 | 7,989.90 |
| 6-6050 R,M&S Other Plant & Equipment | 0.00 | 71.81 | 827.09 | 898.90 |
| otal Repairs, Servicing & Maintenan | 8,141.41 | (1,646.89) | 21,004.09 | 27,498.61 |
| i-7000 Internal Club Expenses | | | | |
| 6-7005 Committee Expenses | 195.46 | 0.00 | 63.64 | 259.10 |
| Fotal Internal Club Expenses | 195.46 | 0.00 | 63.64 | 259.10 |
| 5-8000 Sailing Expenses | | | | |
| 6-8015 Volunteer Expenses | 993.47 | 2,092.53 | 1,546.26 | 4,632.26 |

| | Dec-23 | Jan-24 | Feb-24 | Total |
|--|------------|------------|-------------|--------------|
| 6-8021 Discovery Sailing Fees AS | 0.00 | 0.00 | 18.18 | 18.18 |
| 6-8030 Trophies & Prizes | 300.00 | 134.05 | 300.00 | 734.05 |
| 6-8040 Sailing Expenses | 90.91 | 0.00 | 51.82 | 142.73 |
| 6-8050 DSC Expenses | 47.24 | 67.97 | 0.00 | 115.21 |
| 6-8060 Regatta Expenses | 22,282.23 | 4,690.60 | 1,741.92 | 28,714.75 |
| 6-8080 First Aid Equipment | 49.86 | 596.57 | 0.00 | 646.43 |
| Total Sailing Expenses | 23,763.71 | 7,581.72 | 3,658.18 | 35,003.61 |
| 6-9000 Employment Expenses | | | | |
| 6-9005 Wages- Management | 15,695.57 | 12,556.46 | 12,556.44 | 40,808.47 |
| 6-9010 Wages - Administration | 8,612.97 | 14,705.45 | 12,297.09 | 35,615.51 |
| 6-9015 Wages - Restaurant | 4,576.91 | 5,107.24 | 4,889.95 | 14,574.10 |
| 6-9016 Wages - Restaurant Casual | 68,207.79 | 64,796.38 | 63,041.41 | 196,045.58 |
| 6-9017 Wages - Clubhouse | 4,962.10 | 6,065.56 | 4,746.96 | 15,774.62 |
| 6-9018 Wages - Kitchen | 35,529.45 | 27,362.86 | 18,473.48 | 81,365.79 |
| 6-9019 Wages - Kitchen Casual | 20,801.16 | 21,808.17 | 21,005.91 | 63,615.24 |
| 6-9021 Wages - Sailing Casual | 22,159.07 | 33,806.74 | 19,938.67 | 75,904.48 |
| 6-9022 Wages - Marina | 10,153.88 | 10,238.87 | 9,877.34 | 30,270.09 |
| 6-9024 Wages - Members Casual | 6,508.12 | 5,682.76 | 5,761.89 | 17,952.77 |
| 6-9025 Wages - Function | 14,300.64 | 21,840.68 | 24,679.49 | 60,820.81 |
| 6-9026 Wages - Function Casual | 12,667.55 | 816.89 | 255.92 | 13,740.36 |
| 6-9027 Wages - Kitchen Chef Casual | 18,667.05 | 18,652.54 | 17,866.98 | 55,186.57 |
| 6-9030 External Wages- Contractors | 15,522.97 | 4,587.22 | 2,201.54 | 22,311.73 |
| 6-9050 Staff Leave Expense | 3,605.87 | 9,273.00 | 11,045.17 | 23,924.04 |
| 6-9051 Provision for Annual Leave | 137.63 | 311.37 | 1,070.00 | 1,519.00 |
| 6-9055 Superannuation | 26,557.22 | 22,858.18 | 21,783.35 | 71,198.75 |
| 6-9060 Payroll Tax Expense | 11,386.17 | 9,261.22 | 8,316.34 | 28,963.73 |
| 6-9065 Workcover Expense | 2,975.08 | 2,530.40 | 2,333.21 | 7,838.69 |
| 6-9070 Recruitment Expenses | 686.90 | 360.00 | 35.81 | 1,082.71 |
| 6-9085 Staff Uniforms - Restaurant & Functions | 175.45 | 226.45 | 125.55 | 527.45 |
| 6-9090 Other Employer Expenses | 0.00 | 0.00 | 24.82 | 24.82 |
| Total Employment Expenses | 303,889.55 | 292,848.44 | 262,327.32 | 859,065.31 |
| Total Expenses | 422,360.81 | 380,384.71 | 382,223.24 | 1,184,968.76 |
| Operating Profit | 81,099.85 | 46,949.50 | 77,422.22 | 205,471.57 |
| 8-0000 Other Income | | | | |
| 8-0500 Interest Income | 4,673.44 | 3,885.52 | 2,478.28 | 11,037.24 |
| Total Other Income | 4,673.44 | 3,885.52 | 2,478.28 | 11,037.24 |
| 9-0000 Other Expenses | | | | |
| 9-0200 Depreciation | 73,824.58 | 72,072.36 | 65,027.45 | 210,924.39 |
| 9-0400 Amortisation | 8,540.00 | 8,540.00 | 8,540.00 | 25,620.00 |
| 9-0500 Loss/Gain on Asset Disposal | 8,500.00 | 0.00 | (31,424.85) | (22,924.85) |
| 9-0600 Interest Expense | 2,179.20 | 4,039.11 | 3,346.43 | 9,564.74 |
| 9-0601 Lease Interest Expense | 1,611.99 | 1,602.96 | 1,622.38 | 4,837.33 |
| | | ~~~~ | 4-444 | 222 224 54 |
| Total Other Expenses | 94,655.77 | 86,254.43 | 47,111.41 | 228,021.61 |



Profit and loss report Accrual mode

Accrual mode 01 Feb 2024 - 29 Feb 2024

| Feb 2024 - 29 Feb 2024 | | | | |
|---|------------|------------|-------------|------------|
| | | Total | | |
| | Actual | Last Year | Variance \$ | Variance % |
| 4-0000 Income | | | | |
| 4-1000 Catering Revenue | | | | |
| 4-1005 Restaurant Beverage Revenue | 87,412.82 | 72,481.24 | 14,931.58 | 21 |
| 4-1010 Restaurant Food Revenue | 121,701.48 | 101,257.16 | 20,444.32 | 20 |
| 4-1015 Members Beverage Revenue | 30,014.84 | 24,317.03 | 5,697.81 | 23 |
| 4-1020 Members Food Revenue | 17,541.82 | 15,163.15 | 2,378.67 | 16 |
| 4-1021 Members F&B Discounts - Revenue | 6,993.22 | 6,423.49 | 569.73 | Ġ |
| 4-1052 Club Function Beverage | 0.00 | 186.36 | (186.36) | -100 |
| 4-1053 Function Food | 45,902.17 | 31,956.27 | 13,945.90 | 44 |
| 4-1054 Function Beverage | 11,731.62 | 10,483.87 | 1,247.75 | 12 |
| 4-1055 Private Function Revenue | 5,959.08 | 9.10 | 5,949.98 | 65384 |
| 4-1060 Room Hire | 5,363.66 | 5,681.83 | (318.17) | -6 |
| Total Catering Revenue | 332,620.71 | 267,959.50 | 64,661.21 | 24.10% |
| 4-2000 Membership Income | | | | |
| 4-2105 Member's Annual Subscription | 80,000.00 | 73,958.43 | 6,041.57 | 8 |
| 4-2110 Association Fees | 4,772.73 | 4,628.10 | 144.63 | 3 |
| 4-2115 Instalment Surcharge | 1,364.59 | 857.33 | 507.26 | 59 |
| Total Membership Income | 86,137.32 | 79,443.86 | 6,693.46 | 8.40% |
| 4-2500 Marina, Hstand & OTB Storage Inc | | | | |
| 4-2510 Hardstand Annual Rental Income | 8,600.00 | 9,303.20 | (703.20) | -8 |
| 4-2520 Marina Annual Rental Income | 100,261.60 | 93,329.36 | 6,932.24 | 7 |
| 4-2540 Marina & Hstand Casual Rental | 11,913.64 | 9,718.18 | 2,195.46 | 23 |
| 4-2545 DSC Storage | 1,960.90 | 1,866.78 | 94.12 | 5 |
| 4-2550 Maintenance Fee Income | 13,000.00 | 14,621.83 | (1,621.83) | -11 |
| Total Marina, Hstand & OTB Storage Inc | 135,736.14 | 128,839.35 | 6,896.79 | 5.40% |
| 4-3000 Sailing Income | | | | |
| 4-3105 Sailing Safety Fees | 1,729.92 | 1,370.35 | 359.57 | 26 |
| 4-3110 School Sailing Fees | 0.00 | 7,848.19 | (7,848.19) | -100 |
| 4-3115 Coaching Fees | 0.00 | 236.36 | (236.36) | -100 |
| 4-3120 Regattas Income | 10,016.73 | 0.00 | 10,016.73 | |
| 4-3130 Boat Hire Income | 1,509.09 | 0.00 | 1,509.09 | |
| Total Sailing Income | 13,255.74 | 9,454.90 | 3,800.84 | 40.20% |
| 4-4000 DSC Income | | | | |
| 4-4100 DSC Canteen | 181.82 | 119.63 | 62.19 | 52 |
| 4-4110 DSC Programme & Training Fees | 0.00 | 6,883.62 | (6,883.62) | -100 |
| 4-4117 Adult Enrolment Fees | 0.00 | 4,404.36 | (4,404.36) | -100 |
| 4-4125 School Holiday Program | 5,053.09 | 0.00 | 5,053.09 | |
| 4-4130 Term 1 Training | 709.09 | 0.00 | 709.09 | |
| | | | | |

| | | Total | | |
|--|------------------------------|------------|-------------|------------|
| | Actual | Last Year | Variance \$ | Variance % |
| 4-4140 Adult Learn to Sail | 4,048.73 | 0.00 | 4,048.73 | - |
| 4-4145 Keel Boat Learn to Sail | 3,106.18 | 0.00 | 3,106.18 | - |
| 4-4160 School Training Fees | 1,281.89 | 0.00 | 1,281.89 | - |
| 4-4165 Private Coaching Fees | 122.73 | 0.00 | 122.73 | - |
| Total DSC Income | 14,503.53 | 11,407.61 | 3,095.92 | 27.10% |
| 4-5000 Other Revenue | | | | |
| 4-5105 Clothing & Merchandise Sales | 2,166.36 | 1,438.18 | 728.18 | 51 |
| 4-5120 Sub-tenant Rental Income | 3,401.54 | 1,259.75 | 2,141.79 | 170 |
| 4-5140 Gifts & Donations Received | 522.50 | 0.00 | 522.50 | |
| 4-5155 Credit Card Surcharge | 52.25 | 37.08 | 15.17 | 4 |
| 4-5160 Keys Income | 1,017.51 | 1,170.91 | (153.40) | -13 |
| 4-5161 Lockers Income | 69.68 | 64.38 | 5.30 | 8 |
| 4-5170 Sundry Income | 716.14 | 191.82 | 524.32 | 273 |
| Total Other Revenue | 7,945.98 | 4,162.12 | 3,783.86 | 90.90% |
| Total Income | 590,199.42 | 501,267.34 | 88,932.08 | 17.70% |
| 5-0000 Catering Cost Of Sales | | | | |
| 5-0005 Cost Of Sales | | | | |
| 5-1000 Costs of Sales- Beverage | 41,339.48 | 36,074.95 | 5,264.53 | 15 |
| 5-2000 Costs of Sales- Food | 89,214.48 | 92,367.10 | (3,152.62) | |
| Total Cost Of Sales | 130,553.96 | 128,442.05 | 2,111.91 | 1.60% |
| Total Catering Cost Of Sales | 130,553.96 | 128,442.05 | 2,111.91 | 1.60% |
| Gross Profit | 459,645.46 | 372,825.29 | 86,820.17 | 2: |
| 6-0000 Expenses | <u> </u> | • | · | |
| 6-1000 General Operating Expenses | | | | |
| 6-1005 Bank Charges | 465.46 | 677.22 | (211.76) | -3 |
| 6-1010 Merchant Fees | 3,341.05 | 2,587.39 | 753.66 | 29 |
| 6-1011 Commission Paid | 83.78 | 400.37 | (316.59) | -7' |
| 6-1015 Cash Discrepancies | (32.65) | 53.61 | (86.26) | -16 |
| 6-1025 Software & Support | 2,480.75 | 7,777.13 | (5,296.38) | -6 |
| 6-1030 Printing | 390.65 | 1,517.46 | (1,126.81) | -7- |
| 6-1031 Postage | 22.72 | 22.80 | (0.08) | - |
| 6-1032 Stationery | 494.29 | 785.00 | (290.71) | -3 |
| 6-1035 Telephone & Internet | 908.21 | 1,205.13 | (296.92) | -2! |
| 6-1042 Ice | (313.23) | 340.00 | (653.23) | -19 |
| 6-1044 Kitchen Consumables | 2,007.56 | 152.87 | 1,854.69 | 121: |
| 6-1046 Subscription - IT | 4,635.05 | 1,121.25 | 3,513.80 | 31: |
| 6-1047 Tea Towels | 1,562.90 | 2,022.90 | (460.00) | -2 |
| 6-1048 Other Consumables | 347.50 | 0.00 | 347.50 | |
| 6-1055 Staff Amenities | 186.58 | 0.00 | 186.58 | |
| 6-1056 Staff Discounts | 1,804.03 | 1,484.44 | 319.59 | 2 |
| 6-1060 Clothing & Merchandise Costs | 2,230.31 | 1,017.41 | 1,212.90 | 11' |
| 6-1065 Entertainment Expenses | 11.81 | 0.00 | 11.81 | - 11 |
| 6-1003 Entertainment expenses | 104.00 | 0.00 | 104.00 | |
| | | | | 3- |
| 6-1075 General Expenses | 277.31 | 211.82 | 65.49 | 3: |
| 6-1080 Member Expenses | 466.70 | 0.00 | 466.70 | |
| C 1001 March 50 D D' | | 6,423.49 | 569.73 | g |
| 6-1081 Members F&B Discounts Total General Operating Expenses | 6,993.22 28,468.00 | 27,800.29 | 667.71 | 2.40% |

| | | Total | | |
|--|-----------|-----------|-------------|---------|
| | Actual | Last Year | Variance \$ | Variand |
| 6-1210 Accounting & Audit Fees | 6,593.52 | 6,312.52 | 281.00 | |
| Total Professional Fees | 6,593.52 | 6,312.52 | 281.00 | 4. |
| 6-1400 Equipment Expenses | | | | |
| 6-1401 Equipment Expenses | 1,341.02 | 1,467.19 | (126.17) | |
| 6-1405 Replacement - Glassware etc | 0.00 | 100.00 | (100.00) | |
| 6-1410 Equipment Hire | 0.00 | 198.08 | (198.08) | |
| 6-1440 Fuel & Oil | 617.87 | 0.00 | 617.87 | |
| 6-1441 Freight & Courier | 97.20 | 105.67 | (8.47) | |
| Total Equipment Expenses | 2,056.09 | 1,870.94 | 185.15 | 9 |
| 6-1600 Insurances, Licenses & Rego | | | | |
| 6-1610 Australian Sailing Association Fees | 4,772.73 | 4,545.46 | 227.27 | |
| 6-1620 Insurances | 8,325.71 | 7,834.71 | 491.00 | |
| 6-1630 License Fees | 731.26 | 108.74 | 622.52 | |
| 6-1631 Licence Fees - Regos | 0.00 | 197.88 | (197.88) | |
| Total Insurances, Licenses & Rego | 13,829.70 | 12,686.79 | 1,142.91 | 9 |
| 6-2000 Advertising & Promotions | | | | |
| 6-2005 Promotions | 174.54 | 308.17 | (133.63) | |
| 6-2010 Advertising & Marketing | 4,003.80 | 1,886.57 | 2,117.23 | |
| 6-2014 Gifts | 101.80 | 0.00 | 101.80 | |
| 6-2020 Vouchers Expense | 90.91 | 181.82 | (90.91) | |
| Total Advertising & Promotions | 4,371.05 | 2,376.56 | 1,994.49 | 83 |
| 6-4000 Occupancy Costs | | | | |
| 6-4010 Electricity | 6,602.35 | 6,907.51 | (305.16) | |
| 6-4020 Gas | 3,154.56 | 441.66 | 2,712.90 | |
| 6-4025 Rental Expense | 729.76 | 365.51 | 364.25 | |
| 6-4030 Council Rates | 1,040.72 | 861.99 | 178.73 | |
| 6-4040 Cleaning | 9,442.44 | 259.73 | 9,182.71 | |
| 6-4041 Cleaning Products | 3,361.47 | 3,866.40 | (504.93) | |
| 6-4045 Security | 2,110.21 | 1,020.64 | 1,089.57 | |
| 6-4050 Water Rates | 8,400.42 | 2,318.29 | 6,082.13 | |
| 6-4055 Pest Control | 692.75 | 0.00 | 692.75 | |
| 6-4060 Waste Removal | 2,977.52 | 2,083.66 | 893.86 | |
| 6-4070 Gardening Expenses | 1,325.95 | 975.95 | 350.00 | |
| Total Occupancy Costs | 39,838.15 | 19,101.34 | 20,736.81 | 108 |
| 6-5000 Debt Recovery Costs | | | | |
| 6-5010 Bad Debts - Written Off | 13.50 | 0.00 | 13.50 | |
| 6-5015 Debt Collection Costs | 0.00 | 80.00 | (80.00) | |
| Total Debt Recovery Costs | 13.50 | 80.00 | (66.50) | -83 |
| 6-6000 Repairs, Servicing & Maintenan | | | | |
| 6-6005 R,M&S Clubhouse | 11,052.35 | 3,331.18 | 7,721.17 | |
| 6-6010 R,M&S Sailing | 681.82 | 0.00 | 681.82 | |
| 6-6020 R,M&S Marina | 2,551.44 | 4,066.80 | (1,515.36) | |
| 6-6030 R,M&S Keel Boats | 2,993.86 | 1,295.87 | 1,697.99 | |
| 6-6032 R,M&S Pacers | 15.45 | 0.00 | 15.45 | |
| 6-6033 R,M&S OziOptis | 86.36 | 0.00 | 86.36 | |
| 6-6040 R,M&S Rescue Boats - Rhibs | 2,795.72 | 435.46 | 2,360.26 | |
| 6-6050 R,M&S Other Plant & Equipment | 827.09 | 0.00 | 827.09 | |
| Total Repairs, Servicing & Maintenan | 21,004.09 | 9,129.31 | 11,874.78 | 130 |

| | | То | tal | |
|--|---------------|------------|-------------|------------|
| | Actual | Last Year | Variance \$ | Variance % |
| 6-7000 Internal Club Expenses | | | | |
| 6-7005 Committee Expenses | 63.64 | 114.01 | (50.37) | -44 |
| Total Internal Club Expenses | 63.64 | 114.01 | (50.37) | -44.20% |
| 6-8000 Sailing Expenses | | | | |
| 6-8015 Volunteer Expenses | 1,546.26 | 863.81 | 682.45 | 79 |
| 6-8021 Discovery Sailing Fees AS | 18.18 | 965.45 | (947.27) | -98 |
| 6-8030 Trophies & Prizes | 300.00 | 40.00 | 260.00 | 650 |
| 6-8040 Sailing Expenses | 51.82 | 0.00 | 51.82 | - |
| 6-8050 DSC Expenses | 0.00 | 1,510.91 | (1,510.91) | -100 |
| 6-8060 Regatta Expenses | 1,741.92 | 6,347.19 | (4,605.27) | -73 |
| Total Sailing Expenses | 3,658.18 | 9,727.36 | (6,069.18) | -62.40% |
| 6-9000 Employment Expenses | | | | |
| 6-9005 Wages- Management | 12,556.44 | 11,538.44 | 1,018.00 | 9 |
| 6-9010 Wages - Administration | 12,297.09 | 10,215.55 | 2,081.54 | 20 |
| 6-9015 Wages - Restaurant | 4,889.95 | 8,586.69 | (3,696.74) | -43 |
| 6-9016 Wages - Restaurant Casual | 63,041.41 | 49,433.75 | 13,607.66 | 28 |
| 6-9017 Wages - Clubhouse | 4,746.96 | 1,920.15 | 2,826.81 | 147 |
| 6-9018 Wages - Kitchen | 18,473.48 | 32,534.06 | (14,060.58) | -43 |
| 6-9019 Wages - Kitchen Casual | 21,005.91 | 5,794.24 | 15,211.67 | 262 |
| 6-9020 Wages - Sailing | 0.00 | 8,410.25 | (8,410.25) | -100 |
| 6-9021 Wages - Sailing Casual | 19,938.67 | 14,309.25 | 5,629.42 | 39 |
| 6-9022 Wages - Marina | 9,877.34 | 7,307.80 | 2,569.54 | 35 |
| 6-9023 Wages - Members | 0.00 | 633.22 | (633.22) | -100 |
| 6-9024 Wages - Members Casual | 5,761.89 | 4,245.41 | 1,516.48 | 36 |
| 6-9025 Wages - Function | 24,679.49 | 11,442.10 | 13,237.39 | 116 |
| 6-9026 Wages - Function Casual | 255.92 | 7,421.08 | (7,165.16) | -97 |
| 6-9027 Wages - Kitchen Chef Casual | 17,866.98 | 433.65 | 17,433.33 | 4020 |
| 6-9030 External Wages- Contractors | 2,201.54 | 12,566.80 | (10,365.26) | -82 |
| 6-9050 Staff Leave Expense | 11,045.17 | 2,928.06 | 8,117.11 | 277 |
| 6-9051 Provision for Annual Leave | 1,070.00 | 326.79 | 743.21 | 227 |
| 6-9055 Superannuation | 21,783.35 | 17,168.41 | 4,614.94 | 27 |
| 6-9060 Payroll Tax Expense | 8,316.34 | 6,369.02 | 1,947.32 | 31 |
| 6-9065 Workcover Expense | 2,333.21 | 1,908.24 | 424.97 | 22 |
| 6-9070 Recruitment Expenses | 35.81 | 530.00 | (494.19) | -93 |
| 6-9085 Staff Uniforms - Restaurant & Functions | 125.55 | 0.00 | 125.55 | - |
| 6-9090 Other Employer Expenses | 24.82 | 0.00 | 24.82 | - |
| Total Employment Expenses | 262,327.32 | 216,022.96 | 46,304.36 | 21.40% |
| otal Expenses | 382,223.24 | 305,222.08 | 77,001.16 | 25.20% |
| perating Profit | 77,422.22 | 67,603.21 | 9,819.01 | 14 |
| 0000 Other Income | | | | |
| 8-0500 Interest Income | 2,478.28 | 2.24 | 2,476.04 | 110538 |
| otal Other Income | 2,478.28 | 2.24 | 2,476.04 | 110537.50% |
| 0000 Other Expenses | | | | |
| 9-0200 Depreciation | 65,027.45 | 74,132.76 | (9,105.31) | -12 |
| 9-0400 Amortisation | 8,540.00 | 8,216.00 | 324.00 | 4 |
| 9-0500 Loss/Gain on Asset Disposal | (21, 42,4.05) | 0.00 | (21.424.95) | |
| 9-0300 Loss/Gain on Asset Disposal | (31,424.85) | 0.00 | (31,424.85) | <u>-</u> |

| | Total | | | | | |
|-------------------------------|-----------|-------------|-------------|------------|--|--|
| | Actual | Last Year | Variance \$ | Variance % | | |
| 9-0601 Lease Interest Expense | 1,622.38 | 1,699.26 | (76.88) | -4 | | |
| Total Other Expenses | 47,111.41 | 88,222.48 | (41,111.07) | -46.60% | | |
| Net Profit | 32,789.09 | (20,617.03) | 53,406.12 | 259 | | |

Profit & Loss [Budget Analysis]

February 2024

Royal Brighton Yacht Club 253 Esplanade, Middle Brighton VIC 3186

| | Littail. events@rbyc.com.a | | | | |
|--------|--|-----------------------|--------------|---------------|---------------|
| | | Selected Period | Budgeted | \$ Difference | % Difference |
| 4-0000 | Income | | | | |
| 4-1000 | Catering Revenue | | | | |
| 4-1005 | Restaurant Beverage Revenue | \$87,412.82 | \$75,000.00 | \$12,412.82 | 16.6% |
| 4-1010 | Restaurant Food Revenue | \$121,701.48 | \$103,000.00 | \$18,701.48 | 18.2% |
| 4-1015 | Members Beverage Revenue | \$30,014.84 | \$25,000.00 | \$5,014.84 | 20.1% |
| 4-1020 | Members Food Revenue | \$17,541.82 | \$15,000.00 | \$2,541.82 | 16.9% |
| 4-1021 | Members F&B Discounts - Revenue | \$6,993.22 | \$6,000.00 | \$993.22 | 16.6% |
| 4-1053 | Function Food | \$45,902.17 | \$32,000.00 | \$13,902.17 | 43.4% |
| 4-1054 | Function Beverage | \$11,731.62 | \$10,500.00 | \$1,231.62 | 11.7% |
| 4-1055 | Private Function Revenue | \$5,959.08 | \$0.00 | \$5,959.08 | NA |
| 4-1060 | Room Hire | \$5,363.66 | \$5,500.00 | -\$136.34 | (2.5)% |
| | Total Catering Revenue | \$332,620.71 | \$272,000.00 | \$60,620.71 | 22.3% |
| 4-2000 | Membership Income | 4000/00000 | += | 400/0-000 | |
| 4-2105 | Member's Annual Subscription | \$80,000.00 | \$75,000.00 | \$5,000.00 | 6.7% |
| 4-2110 | Association Fees | \$4,772.73 | \$4,778.00 | -\$5.27 | (0.1)% |
| 4-2115 | Instalment Surcharge | \$1,364.59 | \$875.00 | \$489.59 | 56.0% |
| 7 2113 | Total Membership Income | \$86,137.32 | \$80,653.00 | \$5,484.32 | 6.8% |
| 4-2500 | Marina, Hstand & OTB Storage Inc | \$00,137.32 | \$00,033.00 | \$5,404.52 | 0.076 |
| 4-2510 | Hardstand Annual Rental Income | \$8,600.00 | \$9,815.00 | -\$1,215.00 | (12.4)% |
| 4-2520 | Marina Annual Rental Income | \$100,261.60 | \$97,351.00 | \$2,910.60 | 3.0% |
| 4-2540 | Marina & Hstand Casual Rental | \$11,913.64 | \$10,000.00 | \$1,913.64 | 19.1% |
| 4-2545 | DSC Storage | \$1,960.90 | \$1,500.00 | \$460.90 | 30.7% |
| 4-2550 | Maintenance Fee Income | \$13,000.00 | \$14,500.00 | -\$1,500.00 | (10.3)% |
| 7 2330 | Total Marina, Hstand & OTB Storage Inc | \$135,736.14 | \$133,166.00 | \$2,570.14 | 1.9% |
| 4-3000 | Sailing Income | Ψ133,130.11 | ψ133,100.00 | ΨΕ/37 Ο.1 1 | 1.370 |
| 4-3105 | Sailing Safety Fees | \$1,729.92 | \$1,500.00 | \$229.92 | 15.3% |
| 4-3110 | School Sailing Fees | \$0.00 | \$5,000.00 | -\$5,000.00 | (100.0)% |
| 4-3120 | Regattas Income | \$10,016.73 | \$0.00 | \$10,016.73 | NA |
| 4-3130 | Boat Hire Income | \$1,509.09 | \$0.00 | \$1,509.09 | NA |
| | Total Sailing Income | \$13,255.74 | \$6,500.00 | \$6,755.74 | 103.9% |
| 4-4000 | DSC Income | \$13,E33.14 | \$0,500.00 | ψ0,133.14 | 103.570 |
| 4-4100 | DSC Canteen | \$181.82 | \$4,436.00 | -\$4,254.18 | (95.9)% |
| 4-4110 | DSC Programme & Training Fees | \$0.00 | \$3,000.00 | -\$3,000.00 | (100.0)% |
| 4-4117 | Adult Enrolment Fees | \$0.00 | \$4,000.00 | -\$4,000.00 | (100.0)% |
| 4-4117 | Powerboat Courses Fees | \$0.00 | \$1,400.00 | -\$4,000.00 | (100.0)% |
| 4-4115 | School Holiday Program | \$5,053.09 | \$0.00 | \$5,053.09 | NA |
| 4-4130 | Term 1 Training | \$709.09 | \$0.00 | \$709.09 | NA NA |
| 4-4140 | Adult Learn to Sail | \$4,048.73 | \$2,560.00 | \$1,488.73 | 58.2% |
| 4-4145 | Keel Boat Learn to Sail | \$3,106.18 | \$0.00 | \$3,106.18 | NA |
| 4-4160 | School Training Fees | \$1,281.89 | \$5,760.00 | -\$4,478.11 | (77.7)% |
| 4-4165 | Private Coaching Fees | \$122.73 | \$0.00 | \$122.73 | (77.7)% NA |
| 7 7103 | Total DSC Income | \$14,503.53 | \$21,156.00 | -\$6,652.47 | (31.4)% |
| 4-5000 | Other Revenue | \$14,505.55 | \$21,130.00 | -\$0,032.47 | (31.4)// |
| 4-5000 | Clothing & Merchandise Sales | \$2,166.36 | \$1,500.00 | \$666.36 | 44.4% |
| 4-5103 | Sub-tenant Rental Income | \$3,401.54 | \$4,695.00 | -\$1,293.46 | (27.5)% |
| 4-5120 | Gifts & Donations Received | \$522.50 | \$0.00 | \$522.50 | (27.3)% NA |
| 4-5155 | Credit Card Surcharge | \$52.25 | \$800.00 | -\$747.75 | (93.5)% |
| 4-5160 | Keys Income | \$32.25 \$1,017.51 | \$800.00 | \$217.51 | 27.2% |
| 4-5160 | Lockers Income | \$69.68 | \$0.00 | \$69.68 | 27.276 NA |
| 4-5161 | Sundry Income | \$716.14 | \$0.00 | \$69.66 | 616.1% |
| 4-2110 | Total Other Revenue | \$7,945.98 | \$7,895.00 | \$50.98 | 0.6% |
| | iotai Othei Nevellue | \$1,945.98 | \$1,095.UU | \$50.98 | 0.0% |

Profit & Loss [Budget Analysis]

February 2024

Royal Brighton Yacht Club 253 Esplanade, Middle Brighton VIC 3186

| | | Selected Period | Budgeted | \$ Difference | % Difference |
|--------------|-------------------------------------|----------------------|--|-----------------------|---------------|
| | Total Income | \$590,199.42 | \$521,370.00 | \$68,829.42 | 13.2% |
| 5-0000 | Catering Cost Of Sales | \$330,133.4 <u>C</u> | \$5£ 1,57 0.00 | \$00,023.4 <u>2</u> | 13.270 |
| 5-0005 | Cost Of Sales | | | | |
| 5-1000 | Costs of Sales- Beverage | \$41,339.48 | \$39,780.00 | \$1,559.48 | 3.9% |
| 5-2000 | Costs of Sales- Food | \$89,214.48 | \$65,520.00 | \$23,694.48 | 36.2% |
| 5-3000 | Costs of Sales- Clothing & Merch | \$0.00 | \$495.00 | -\$495.00 | (100.0)% |
| 3 3000 | | \$130,553.96 | | · | |
| Gross Profit | Total Catering Cost Of Sales | • • • | \$105,795.00 | \$24,758.96 | 23.4% |
| | | \$459,645.46 | \$415,575.00 | \$44,070.46 | 10.6% |
| 6-0000 | Expenses | | | | |
| 6-1000 | General Operating Expenses | | | | |
| 6-1005 | Bank Charges | \$465.46 | \$580.00 | -\$114.54 | (19.7)% |
| 6-1010 | Merchant Fees | \$3,341.05 | \$3,000.00 | \$341.05 | 11.4% |
| 6-1011 | Commission Paid | \$83.78 | \$400.00 | -\$316.22 | (79.1)% |
| 6-1015 | Cash Discrepancies | -\$32.65 | \$50.00 | -\$82.65 | (165.3)% |
| 6-1016 | Walk Outs | \$0.00 | \$50.00 | -\$50.00 | (100.0)% |
| 6-1025 | Software & Support | \$2,480.75 | \$7,000.00 | -\$4,519.25 | (64.6)% |
| 6-1030 | Printing | \$390.65 | \$1,500.00 | -\$1,109.35 | (74.0)% |
| 6-1031 | Postage | \$22.72 | \$50.00 | -\$27.28 | (54.6)% |
| 6-1032 | Stationery | \$494.29 | \$580.00 | -\$85.71 | (14.8)% |
| 6-1035 | Telephone & Internet | \$908.21 | \$1,200.00 | -\$291.79 | (24.3)% |
| 6-1040 | Office & Admin Expenses | \$0.00 | \$500.00 | -\$500.00 | (100.0)% |
| 6-1042 | Ice | -\$313.23 | \$0.00 | -\$313.23 | NA |
| 6-1044 | Kitchen Consumables | \$2,007.56 | \$0.00 | \$2,007.56 | NA |
| 6-1046 | Subscription - IT | \$4,635.05 | \$2,500.00 | \$2,135.05 | 85.4% |
| 6-1047 | Tea Towels | \$1,562.90 | \$1,550.00 | \$12.90 | 0.8% |
| 6-1048 | Other Consumables | \$347.50 | \$0.00 | \$347.50 | NA |
| 6-1051 | Keys Expense | \$0.00 | \$575.00 | -\$575.00 | (100.0)% |
| 6-1055 | Staff Amenities | \$186.58 | \$0.00 | \$186.58 | Ν̈́Α |
| 6-1056 | Staff Discounts | \$1,804.03 | \$1,500.00 | \$304.03 | 20.3% |
| 6-1060 | Clothing & Merchandise Costs | \$2,230.31 | \$1,500.00 | \$730.31 | 48.7% |
| 6-1065 | Entertainment Expenses | \$11.81 | \$0.00 | \$11.81 | NA |
| 6-1070 | Decorations | \$104.00 | \$0.00 | \$104.00 | NA |
| 6-1075 | General Expenses | \$277.31 | \$1,000.00 | -\$722.69 | (72.3)% |
| 6-1080 | Member Expenses | \$466.70 | \$0.00 | \$466.70 | NA |
| 6-1081 | Members F&B Discounts | \$6,993.22 | \$6,000.00 | \$993.22 | 16.6% |
| - 0 1001 | Total General Operating Expenses | \$28,468.00 | \$29,535.00 | -\$1,067.00 | (3.6)% |
| 6-1200 | Professional Fees | \$20,400.00 | ΨΕ3,333.00 | \$1,007.00 | (3.0)70 |
| 6-1210 | Accounting & Audit Fees | \$6,593.52 | \$7,500.00 | -\$906.48 | (12.1)% |
| 0 1210 | Total Professional Fees | \$6,593.52 | \$7,500.00 | -\$906.48 | (12.1)% |
| 6-1400 | Equipment Expenses | 7-7-2-3-3 | 4.700000 | 700000 | (1-11)11 |
| 6-1401 | Equipment Expenses | \$1,341.02 | \$1,500.00 | -\$158.98 | (10.6)% |
| 6-1405 | Replacement - Glassware etc | \$0.00 | \$300.00 | -\$300.00 | (100.0)% |
| 6-1410 | Equipment Hire | \$0.00 | \$200.00 | -\$200.00 | (100.0)% |
| 6-1410 | Tools & Equip - Consumables | \$0.00 | \$40.00 | -\$200.00 -\$40.00 | (100.0)% |
| | Fuel & Oil | | | | |
| 6-1440 | | \$617.87 \$07.20 | \$0.00 | \$617.87 \$52.80 | NA (25.2)% |
| 6-1441 | Freight & Courier | \$97.20 | \$150.00 | -\$52.80 | (35.2)% |
| | Total Equipment Expenses | \$2,056.09 | \$2,190.00 | -\$133.91 | (6.1)% |
| 6-1600 | Insurances, Licenses & Rego | * | * • • • • • • • • • • • • • • • • • • • | . | |
| 6-1610 | Australian Sailing Association Fees | \$4,772.73 | \$4,800.00 | -\$27.27 | (0.6)% |
| 6-1620 | Insurances | \$8,325.71 | \$8,333.00 | -\$7.29 | (0.1)% |
| | | | | | |

Profit & Loss [Budget Analysis]

February 2024

Royal Brighton Yacht Club 253 Esplanade, Middle Brighton VIC 3186

| | | | | Liliali. events | prbyc.com.au |
|------------------|---|-----------------------|-------------|-----------------|--------------|
| | | Selected Period | Budgeted | \$ Difference | % Difference |
| 6-1630 | License Fees | \$731.26 | \$333.00 | \$398.26 | 119.6% |
| 6-1631 | Licence Fees - Regos | \$0.00 | \$200.00 | -\$200.00 | (100.0)% |
| | Total Insurances, Licenses & Rego | \$13,829.70 | \$13,666.00 | \$163.70 | 1.2% |
| 6-2000 | Advertising & Promotions | | | | |
| 6-2005 | Promotions | \$174.54 | \$300.00 | -\$125.46 | (41.8)% |
| 6-2010 | Advertising & Marketing | \$4,003.80 | \$2,000.00 | \$2,003.80 | 100.2% |
| 6-2014 | Gifts | \$101.80 | \$0.00 | \$101.80 | NA |
| 6-2016 | Digital Expenses | \$0.00 | \$100.00 | -\$100.00 | (100.0)% |
| 6-2020 | Vouchers Expense | \$90.91 | \$100.00 | -\$9.09 | (9.1)% |
| | Total Advertising & Promotions | \$4,371.05 | \$2,500.00 | \$1,871.05 | 74.8% |
| 6-4000 | Occupancy Costs | | | | |
| 6-4010 | Electricity | \$6,602.35 | \$7,500.00 | -\$897.65 | (12.0)% |
| 6-4020 | Gas | \$3,154.56 | \$2,000.00 | \$1,154.56 | 57.7% |
| 6-4025 | Rental Expense | \$729.76 | \$11,017.00 | -\$10,287.24 | (93.4)% |
| 6-4030 | Council Rates | \$1,040.72 | \$900.00 | \$140.72 | 15.6% |
| 6-4040 | Cleaning | \$9,442.44 | \$9,100.00 | \$342.44 | 3.8% |
| 6-4041 | Cleaning Products | \$3,361.47 | \$3,750.00 | -\$388.53 | (10.4)% |
| 6-4045 | Security | \$2,110.21 | \$700.00 | \$1,410.21 | 201.5% |
| 6-4050 | Water Rates | \$8,400.42 | \$2,000.00 | \$6,400.42 | 320.0% |
| 6-4055 | Pest Control | \$692.75 | \$0.00 | \$692.75 | NA |
| 6-4060 | Waste Removal | \$2,977.52 | \$2,000.00 | \$977.52 | 48.9% |
| 6-4070 | Gardening Expenses | \$1,325.95 | \$400.00 | \$925.95 | 231.5% |
| | Total Occupancy Costs | \$39,838.15 | \$39,367.00 | \$471.15 | 1.2% |
| 6-5000 | Debt Recovery Costs | | | | |
| 6-5010 | Bad Debts - Written Off | \$13.50 | \$0.00 | \$13.50 | NA |
| | Total Debt Recovery Costs | \$13.50 | \$0.00 | \$13.50 | NA |
| 6-6000 | Repairs, Servicing & Maintenan | | | | |
| 6-6005 | R,M&S Clubhouse | \$11,052.35 | \$3,329.00 | \$7,723.35 | 232.0% |
| 6-6010 | R,M&S Sailing | \$681.82 | \$200.00 | \$481.82 | 240.9% |
| 6-6020 | R,M&S Marina | \$2,551.44 | \$10,900.00 | -\$8,348.56 | (76.6)% |
| 6-6030 | R,M&S Keel Boats | \$2,993.86 | \$0.00 | \$2,993.86 | NA |
| 6-6031 | R,M&S Quests | \$0.00 | \$2,000.00 | -\$2,000.00 | (100.0)% |
| 6-6032 | R,M&S Pacers | \$15.45 | \$0.00 | \$15.45 | NA |
| 6-6033 | R,M&S OziOptis | \$86.36 | \$1,100.00 | -\$1,013.64 | (92.1)% |
| 6-6040 | R,M&S Rescue Boats - Rhibs | \$2,795.72 | \$500.00 | \$2,295.72 | 459.1% |
| 6-6050 | R,M&S Other Plant & Equipment | \$827.09 | \$0.00 | \$827.09 | NA 16.50/ |
| 6 7000 | Total Repairs, Servicing & Maintenan | \$21,004.09 | \$18,029.00 | \$2,975.09 | 16.5% |
| 6-7000 6-7005 | Internal Club Expenses Committee Expenses | \$63.64 | \$0.00 | \$63.64 | NIA |
| 6-7005 | | | \$0.00 | | NA NA |
| | Total Internal Club Expenses | \$63.64 | \$0.00 | \$63.64 | NA |
| 6-8000 | Sailing Expenses | t. 5.606 | 4000.00 | *7. 606 | 02.20/ |
| 6-8015 | Volunteer Expenses | \$1,546.26 | \$800.00 | \$746.26 | 93.3% |
| 6-8021 | Discovery Sailing Fees AS | \$18.18 | \$1,000.00 | -\$981.82 | (98.2)% |
| 6-8030 | Trophies & Prizes | \$300.00 | \$100.00 | \$200.00 | 200.0% |
| 6-8040 | Sailing Expenses | \$51.82 \$1.741.03 | \$0.00 | \$51.82 | NA |
| 6-8060 | Regatta Expenses | \$1,741.92 | \$0.00 | \$1,741.92 | NA 02.50/ |
| 6.0000 | Total Sailing Expenses | \$3,658.18 | \$1,900.00 | \$1,758.18 | 92.5% |
| 6-9000 | Employment Expenses | *** | 440 == | ** ** | |
| 6-9005 | Wages- Management | \$12,556.44 | \$12,556.00 | \$0.44 | 0.0% |
| 6-9010 | Wages - Administration | \$12,297.09 | \$11,116.00 | \$1,181.09 | 10.6% |
| 6-9015 | Wages - Restaurant | \$4,889.95 | \$7,072.00 | -\$2,182.05 | (30.9)% |

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Profit & Loss [Budget Analysis]

February 2024

Royal Brighton Yacht Club 253 Esplanade, Middle Brighton VIC 3186

| | | | • | | , |
|---------------|---|-----------------|--------------|---------------|---|
| | | Selected Period | Budgeted | \$ Difference | % Difference |
| 6-9016 | Wages - Restaurant Casual | \$63,041.41 | \$49,232.00 | \$13,809.41 | 28.0% |
| 6-9017 | Wages - Clubhouse | \$4,746.96 | \$2,000.00 | \$2,746.96 | 137.3% |
| 6-9018 | Wages - Kitchen | \$18,473.48 | \$40,800.00 | -\$22,326.52 | (54.7)% |
| 6-9019 | Wages - Kitchen Casual | \$21,005.91 | \$14,144.00 | \$6,861.91 | 48.5% |
| 6-9020 | Wages - Sailing | \$0.00 | \$7,153.00 | -\$7,153.00 | (100.0)% |
| 6-9021 | Wages - Sailing Casual | \$19,938.67 | \$0.00 | \$19,938.67 | NA |
| 6-9022 | Wages - Marina | \$9,877.34 | \$9,230.00 | \$647.34 | 7.0% |
| 6-9024 | Wages - Members Casual | \$5,761.89 | \$5,712.00 | \$49.89 | 0.9% |
| 6-9025 | Wages - Function | \$24,679.49 | \$7,616.00 | \$17,063.49 | 224.0% |
| 6-9026 | Wages - Function Casual | \$255.92 | \$11,424.00 | -\$11,168.08 | (97.8)% |
| 6-9027 | Wages - Kitchen Chef Casual | \$17,866.98 | \$0.00 | \$17,866.98 | NA |
| 6-9030 | External Wages- Contractors | \$2,201.54 | \$0.00 | \$2,201.54 | NA |
| 6-9050 | Staff Leave Expense | \$11,045.17 | \$0.00 | \$11,045.17 | NA |
| 6-9051 | Provision for Annual Leave | \$1,070.00 | \$0.00 | \$1,070.00 | NA |
| 6-9055 | Superannuation | \$21,783.35 | \$19,586.05 | \$2,197.30 | 11.2% |
| 6-9060 | Payroll Tax Expense | \$8,316.34 | \$8,635.67 | -\$319.33 | (3.7)% |
| 6-9065 | Workcover Expense | \$2,333.21 | \$2,160.00 | \$173.21 | 8.0% |
| 6-9070 | Recruitment Expenses | \$35.81 | \$0.00 | \$35.81 | NA |
| 6-9085 | Staff Uniforms - Restaurant & Functions | \$125.55 | \$0.00 | \$125.55 | NA |
| 6-9090 | Other Employer Expenses | \$24.82 | \$0.00 | \$24.82 | NA |
| | Total Employment Expenses | \$262,327.32 | \$208,436.72 | \$53,890.60 | 25.9% |
| | Total Expenses | \$382,223.24 | \$323,123.72 | \$59,099.52 | 18.3% |
| Operating P | rofit | \$77,422.22 | \$92,451.28 | -\$15,029.06 | (16.3)% |
| 8-0000 | Other Income | | | | |
| 8-0500 | Interest Income | \$2,478.28 | \$0.00 | \$2,478.28 | NA |
| | Total Other Income | \$2,478.28 | \$0.00 | \$2,478.28 | NA |
| 9-0000 | Other Expenses | | | | |
| 9-0200 | Depreciation | \$65,027.45 | \$75,000.00 | -\$9,972.55 | (13.3)% |
| 9-0400 | Amortisation | \$8,540.00 | \$3,687.00 | \$4,853.00 | 131.6% |
| 9-0500 | Loss/Gain on Asset Disposal | -\$31,424.85 | \$0.00 | -\$31,424.85 | NA |
| 9-0600 | Interest Expense | \$3,346.43 | \$4,200.00 | -\$853.57 | (20.3)% |
| 9-0601 | Lease Interest Expense | \$1,622.38 | \$1,850.00 | -\$227.62 | (12.3)% |
| | Total Other Expenses | \$47,111.41 | \$84,737.00 | -\$37,625.59 | (44.4)% |
| Net Profit/(L | oss) | \$32,789.09 | \$7,714.28 | \$25,074.81 | 325.0% |
| | | | | | |



Minutes of RBYC Cruising Group Committee Meeting Held at RBYC Clubrooms, Tuesday, March 12th, 2024 at 7:00pm

PRESENT:

Sue Drummond, Terry Frankham (Secretary), Peter Gebhardt (Chair), Rob Hurrell, Jo Walker, Peter Strain

APOLOGIES:

Barbara Burns, Rod Cuthbert

- Rob Hurrell agreed to take on next rotation as chairperson, effective end of this meeting.
- Jo Walker undertook to get in touch with Barbara Burns regarding further participation on the committee.
- Sue Drummond tendered her resignation from the Committee.

MINUTES: Of last meeting, held on 6th February, 2024, were confirmed.

MATTERS ARISING from MINUTES

– Nil

CORRESPONDENCE:

<u>In</u>:

– Nil

Out:

– Nil

FINANCES:

Committee approved following re-imbursements (Receipts attached, Appendix A):

- \$29.99 to Jenny Collins for Birthday Cruise Cake
- \$23.97 to Terry Frankham for gift bags for Guest Speaker tumblers.

GENERAL BUSINESS:

1. Report From General Committee (Peter Gebhardt)

- New driveway/forecourt for Clubhouse. Builder has been informed, and it is hoped that work can start in May.
- Peter Gebhardt has joined the Assets subcommittee.
- Negotiations regarding seabed lease have recommenced.
- Club going through the consent process for the marina dredging.
 - o Possibility that soil from dredging could be put in bags and used to plug seawall hole.
- CCTV cameras for hardstand and marina

2. Sailing Committee Rep (Peter Gebhardt)

Nothing new to report.

3. Social Committee Rep (Sue Drummond)

Nothing New to report

4. On Water Events:

Bass Strait Cruise in Company (Sat 24th Feb – Monday 11th Mar 2024)

- 4 Boats met a Q'cliff Aquacadabra, Chakana Kirra Kirra, and Why Knot.
- Why Knot headed east to the Prom, then to the Paynesville woodern boat rally.
- Aquacadabra, Chakana and Kirra Kirra continued in company to King Island, Stanley (via the Fleurieu Group), Three Hummock, and then back to Port Phillip (Sorrento).
- New yacht berths in Stanley harbour, however, they are exposed to easterly winds and swell.

Future events:

- ❖ Juniors' Big Boat Day, March 24th. CG to continue to support, however, organisation of the event has now been transferred to the Sailing Office
 - Format has changed, no longer going to RYCV, but departing Brighton for an hour or so bay sail, then return for BBQ on hardstand.
- Decided to not promote an Easter Cruise, given proximity to the Bass Strait Cruise leave it for informal "WhatsApp" arrangements.
- Frostbite Cruise, June 29th/30th. (may adjust to match Firelight Festival if dates are close)

5. Guest Speaker Dinners / Social Events:

Cruising New Caledonia and Vanuatu. - Friday 16th February, 2024

- Thanks to Robina & Brenton Smith, Rob & Sue Hurrell, Geoff Brewster & Barbara Burns for a comprehensive review of their travels.
- Good attendance, good meal, successful evening

+ Future events:

- Friday 15th March, 2024: Peter Strain Cruising the Great Barrier Reef
 - Peter Strain video
 - Will show 2024 Bass Strait Cruise photos during dinner, to be followed by Peter's video.
- ❖ No Guest Speaker Dinner in April
 - Social event will be the Blues Train on 20th April
 - At least 20 people booked
 - PG has emailed Caroline regarding there being no dinner in April, however no response to date.

Future talks

- Sagred crew (Kim Davis?) video. (Paul Jenkins is contact PG will talk to Paul)
- Roger Lloyd 2016 Bay of Biscay Crossing (Peter Strain contact) ?– revisit in 2025 when he returns.
- Peter Johns: European Canal Cruise (Part 3)?
- Diving in Kalimantan (Peter Gebhardt)
- A weather talk?

6. Other business

- a. Committee thanked Sue Drummond for her service on the committee.
- **b.** TF advised that he would be away for April and May, and that someone else would need to act as secretary over that time frame (PG volunteered), and that someone else would need to write the weekly Cruising News for the weekly club email newsletter.
- **c.** Cruising Group ½ year report for the Club's ½ yearly meeting. PG undertook to write and present report.
- **d.** TF advised that a new supply of Cruising Group tumblers had been obtained good for the next couple of years of Guest Speaker presentations.

Meeting Closed at 7:40 pm.

~

NEXT MEETING: 7:00pm, Tuesday 9th April, 2024 at RBYC Clubrooms

| Committee Rep: | Secretary: |
|----------------|------------|
| | |
| Date: | Date: |

Royal Brighton Yacht Club

Meeting Notes – Asset Management Subcommittee

Tuesday 5 March 2024, 6:00 pm - 7:00 pm

Participants

Niesje Hees, Peter Strain, Murray Cowdell, Andrew Merrett, Kal Raghunathan, Malcolm Mitchell, Peter Gebhardt

Apologies

None

- 1. Welcome to Peter Gebhardt as a new member of the sub-committee
- Updates on projects;

Forecourt Development

Approval was granted by General Committee to engage Long Contracting to redevelop the club forecourt at a cost of \$930k. The Finance Committee recommended seeking a loan for the amount, to protect the club's cash reserves and provide sufficient flexibility for future projects. This was approved by a Special General Meeting of Members on 22 February 2024. Builders are expected on site from May 2024 with works completed by September. The club will be fully operational during the works, but the front entrance will be closed for a period.

Seabed Lease

We now have a new contact at Parks Victoria (Psyche Payne), and the GM, Vice Commodore and Commodore have met with them via Teams. We will be following up on next steps once the new team has become familiar with our history and current situation.

Dredging

Environmental surveys have been completed as required to obtain the permit for dredging of the marina. The MACA (permit) application has been submitted and is awaiting approval. In the meantime, Water Technology is preparing tender documentation to enable selection of a dredging contactor.

CCTV cameras on hardstand/marina

Work is currently underway to install CCTV cameras on the hardstand and marina. This is a scalable solution using the same central system as what is installed in the clubhouse.

3. Flagpole options (next steps)

Options are being explored. Preference from Assets subcommittee was an aluminium flag pole on the beach with perhaps an additional ordinary flagpole at the front of the club.

4. Major maintenance items and prioritisation

Concerns expressed by about rhibs not being covered when not in use (accelerating sun damage)
Concerns that club maintenance is under-resourced overall (perhaps there is need for casual or part time resource to assist).

Many wheelbarrows in poor shape – need replacing.

Next meeting: 7 May 2024 6:00 pm

Minutes - RBYC Sailing Committee

| Meet | ing Date | Thursday March 14th at 6pm | | | |
|-------|---|--|--|-----------|------------------|
| Meet | leeting Venue Sailing Office (Phil via zoom) | | | | |
| Atten | ndance | Marnie, Colin, Rod, Peter G | | | |
| Apole | ogies | Peter R, Glenn, Paul Pascoe, Phil Bedlington | | | |
| Item | Topic | Topic | | Action By | Complete Date |
| 1.0 | OPENING - M | farnie Irving | | | |
| 1.1 | Minutes of the | previous meeting be adopted Carried | | | |
| 2.0 | MATTERS AR | RISING | | | |
| 2.1 | Review of Sailing to date – Welcome back Rod. VX ones: need to discuss course length and sign issues. Speak to David Williamson. | | | ROD | |
| | Marine spoke t | o skippers for Association Cup, crew issues. Want to sail in club racing and forfeit Sunday. ats involved. Suggest Change that weekend to Non Aggregate. Look at getting boats more at picking fleet at skippers forum | | Marnie | |
| | Get Sail Pass i | nvolved and tell skippers what we have in the pot. | | | |
| | Look at Spinna | ker/Non Spinnaker for 2024/5 twilight. Remove Fleet start as not getting enough boats | | | |
| | Why do we have | ve alternating Wednesday Fleet and Pursuit for afternoon races | | | |
| 2.2 | | has started on these. Aim to have versions for SC to look at by the next SC meeting cing in early Jan, Sat week 2 | | | |
| 2.3 | 1 | ongoing. Discuss fully at the next meeting with Tony. | | | |
| 2.4 | | | | | |
| | • | neeting – See report from Marnie | | | |
| 3.0 | SAFETY INITI | ATIVES | | | |
| 4.0 | ONE DESIGN VXones need to they want. | Racing on better and discuss with RO what course they are doing and not just sail what | | СВ | |
| 5.0 | OTB REPORT | | | СВ | |
| | | t Day 24 th , Good boat numbers. volunteers for Sunday racing. Approach other fleets to get some help. | | | |

| 6.0 | CRUISING REPORT: Bass Strait Cruise back. | PG | |
|-----|---|----|--|
| 7.0 | RESCUE BOAT WORKING GROUP REPORT | GF | |
| | Working on Redeemer as a start boat. Need wind gear | | |
| | | | |
| | | | |

| 8.0 | RACE MANAGEMENT TEAM INITIATIVES | | |
|------|---|----|--|
| 8.1 | Volunteers – training – recruitment | | |
| | First Aid Course 2 nd June (FOC to the main team) | | |
| | SBO course 27/28 April | | |
| | New Marks: PP and CB are looking into this | | |
| 9.0 | REGATTAS | | |
| | BLiSS Regatta 2024 | | |
| | Sail Melbourne Nov 28 – Dec 1 | | |
| | Etchells Worlds – Jan 2025 | | |
| | National Optimist Jan 2027 - confirmed | PP | |
| | Aero Worlds Jan 2026 - potential | | |
| | | | |
| | | | |
| | | | |
| 10.0 | AOB | | |
| | Skippers Forum dates May 8 th , 15 th & 22 nd | | |
| | KB points – Calander, Association Cup, Sail Pass and Crew. Twilight remove the spinnaker fleet start, Move TW to Thursday | | |
| | Consider an alternative non-spinnaker for Bliss – Cath Hurley | | |
| | Survey KB owners and Crew members on why they are not sailing and what they want that would help them sail. | | |
| | Tower – Get feedback from GC on what the plan is | | |
| | Invite a rep from VXone and OTB to join SC – Marnie to reach out to David Willamson Colin to Damon Cook | | |

| Next m | neeting: April 16 th 6 pm Sailing Office | | |
|--------|---|--|--|
| | | | |

| FUTURE MEETINGS | COMMITTEE | FOCUS AREAS |
|-----------------|-------------------|-------------|
| Thursday May 16 | Sailing Committee | |
| | | |
| | | |
| | | |

| 2022-23 MEMBERS | | | |
|-------------------------|----------------------------|------------------|-------------------------------|
| Chairman: Marnie Irving | m.irving@bigpond.net.au | Peter Robson | peter@amorini.co.uk |
| Glenn Ferguson | gferg57@icloud.com | Phil Beddlington | philthesportsphysio@gmail.com |
| Colin Burgess | boatingmanager@rbyc.org.au | Peter Gebhardt | peter.gebhardt70@gmail.com |
| Marnie Irving | m.irving@bigpond.net.au | Paul Pascoe | paulpascoe55@gmail.com |
| Rod McKenna | rod@rodmckenna.com.au | | sailing@rbyc.org.au |
| | | | |

| OTHERS AS REQUIRED | | |
|--------------------|-----------------------------|--|
| Peter Coleman | peter.coleman@entire.com.au | |
| Tony Cuschieri | tony@martiniracing.com.au | |